SHIRE OF SHARK BAY

ANNUAL BUDGET

FOR THE YEAR ENDED 30 JUNE 2027

LOCAL GOVERNMENT ACT 1995

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The Shire of Shark Bay a Class 4 local government conducts the operations of a local government with the following community vision:

Shark Bay is a proud, unified community, respecting and sharing our pristine environment and great lifestyle.

SHIRE OF SHARK BAY
STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDED 30 JUNE 2027

	Note	2026/27 Budget	2025/26 Actual	2025/26 Budget
Revenue		$	$	$
Rates	2(a)	2,298,394	2,097,765	2,093,692
Grants, subsidies and contributions		1,514,345	4,588,940	2,036,796
Fees and charges	13	2,097,807	2,070,464	1,872,795
Interest revenue	9(a)	200,470	376,429	265,414
Other revenue		173,496	334,860	170,638
		6,284,512	9,468,458	6,439,335
Expenses				
Employee costs		(3,216,277)	(2,600,820)	(2,993,110)
Materials and contracts		(3,384,452)	(2,558,424)	(3,109,251)
Utility charges		(264,826)	(241,610)	(220,068)
Depreciation	6	(5,255,294)	(5,255,294)	(5,539,681)
Finance costs	9(c)	(108,791)	(118,823)	(100,848)
Insurance		(269,050)	(241,147)	(257,560)
Other expenditure		(270,842)	(123,916)	(236,964)
		(12,769,532)	(11,140,034)	(12,457,482)
		(6,485,020)	(1,671,576)	(6,018,147)
Capital grants, subsidies and contributions		2,912,435	1,026,436	1,429,424
Profit on asset disposals	5	0	43,879	23,573
Loss on asset disposals	5	(49,350)	(2,727)	(28,452)
Fair value adjustments to financial assets at fair value through profit or loss		0	37,779	0
		2,863,085	1,105,367	1,424,545
Net result for the period		**(3,621,935)**	**(566,209)**	**(4,593,602)**
Total other comprehensive income for the period		**0**	**0**	**0**
Total comprehensive income for the period		**(3,621,935)**	**(566,209)**	**(4,593,602)**

This statement is to be read in conjunction with the accompanying notes.

SHIRE OF SHARK BAY
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30 JUNE 2027

CASH FLOWS FROM OPERATING ACTIVITIES	Note	2026/27 Budget	2025/26 Actual	2025/26 Budget
Receipts		$	$	$
Rates		2,298,394	2,365,946	2,213,692
Grants, subsidies and contributions		1,395,376	4,594,696	2,412,889
Fees and charges		2,097,807	2,070,464	1,872,795
Interest revenue		200,470	376,429	265,414
Goods and services tax received		331,945	503,084	492,562
Other revenue		173,496	334,860	170,638
		6,497,488	10,245,479	7,427,990
Payments				
Employee costs		(3,216,277)	(2,527,221)	(2,993,110)
Materials and contracts		(3,319,452)	(2,761,385)	(3,211,057)
Utility charges		(264,826)	(241,610)	(220,068)
Finance costs		(108,791)	(118,823)	(100,848)
Insurance paid		(269,050)	(241,147)	(257,560)
Goods and services tax paid		(331,945)	(579,680)	(492,562)
Other expenditure		(270,842)	(123,916)	(236,964)
		(7,781,183)	(6,593,782)	(7,512,169)
Net cash provided by (used in) operating activities	4	(1,283,695)	3,651,697	(84,179)
CASH FLOWS FROM INVESTING ACTIVITIES				
Payments for purchase of property, plant & equipment	5(a)	(6,288,961)	(1,286,991)	(5,210,721)
Payments for construction of infrastructure	5(b)	(3,514,525)	(1,318,971)	(1,526,927)
Proceeds from capital grants, subsidies and contributions		2,640,850	898,421	949,824
Proceeds from disposal of property, plant and equipment	5(a)	130,000	159,091	120,000
Net cash (used in) investing activities		(7,032,636)	(1,548,450)	(5,667,824)
CASH FLOWS FROM FINANCING ACTIVITIES				
Repayment of borrowings	7(a)	(209,137)	(200,500)	(200,500)
Net cash (used in) financing activities		(209,137)	(200,500)	(200,500)
Net increase (decrease) in cash held		(8,525,468)	1,902,747	(5,952,503)
Cash at beginning of year		12,498,651	10,595,904	10,555,805
Cash and cash equivalents at the end of the year	4	**3,973,183**	**12,498,651**	**4,603,302**

This statement is to be read in conjunction with the accompanying notes.

SHIRE OF SHARK BAY
STATEMENT OF FINANCIAL ACTIVITY
FOR THE YEAR ENDED 30 JUNE 2027

OPERATING ACTIVITIES	Note	2026/27 Budget	2025/26 Actual	2025/26 Budget
Revenue from operating activities		$	$	$
General rates	2(a)(i)	2,166,212	1,969,363	1,965,289
Rates excluding general rates	2(a)	132,182	128,402	128,403
Grants, subsidies and contributions		1,514,345	4,588,940	2,036,796
Fees and charges	13	2,097,807	2,070,464	1,872,795
Interest revenue	9(a)	200,470	376,429	265,414
Other revenue		173,496	334,860	170,638
Profit on asset disposals	5	0	43,879	23,573
Fair value adjustments to financial assets at fair value through profit or loss		0	37,779	0
		6,284,512	9,550,116	6,462,908
Expenditure from operating activities				
Employee costs		(3,216,277)	(2,600,820)	(2,993,110)
Materials and contracts		(3,384,452)	(2,558,424)	(3,109,251)
Utility charges		(264,826)	(241,610)	(220,068)
Depreciation	6	(5,255,294)	(5,255,294)	(5,539,681)
Finance costs	9(c)	(108,791)	(118,823)	(100,848)
Insurance		(269,050)	(241,147)	(257,560)
Other expenditure		(270,842)	(123,916)	(236,964)
Loss on asset disposals	5	(49,350)	(2,727)	(28,452)
		(12,818,882)	(11,142,761)	(12,485,934)
Non cash amounts excluded from operating activities	3(c)	5,304,644	5,172,284	5,544,560
Amount attributable to operating activities		**(1,229,726)**	**3,579,639**	**(478,466)**
INVESTING ACTIVITIES				
Inflows from investing activities				
Proceeds from capital grants, subsidies and contributions		2,912,435	1,026,436	1,429,424
Proceeds from disposal of property, plant and equipment	5(a)	130,000	159,091	120,000
		3,042,435	1,185,527	1,549,424
Outflows from investing activities				
Acquisition of property, plant and equipment	5(a)	(6,288,961)	(1,286,991)	(5,210,721)
Acquisition of infrastructure	5(b)	(3,514,525)	(1,318,971)	(1,526,927)
		(9,803,486)	(2,605,962)	(6,737,648)
Amount attributable to investing activities		**(6,761,051)**	**(1,420,435)**	**(5,188,224)**
FINANCING ACTIVITIES				
Inflows from financing activities				
Transfers from reserve accounts	8(a)	1,524,608	0	1,560,000
		1,524,608	0	1,560,000
Outflows from financing activities				
Repayment of borrowings	7(a)	(209,137)	(200,500)	(200,500)
Transfers to reserve accounts	8(a)	(14,999)	(139,505)	(561,258)
		(224,136)	(340,005)	(761,758)
Non-cash amounts excluded from financing activities	3(d)	2,000,000	0	2,000,000
Amount attributable to financing activities		**3,300,472**	**(340,005)**	**2,798,242**
MOVEMENT IN SURPLUS OR DEFICIT				
Surplus remaining at the start of the financial year	3	4,690,305	2,871,106	2,868,448
Amount attributable to operating activities		(1,229,726)	3,579,639	(478,466)
Amount attributable to investing activities		(6,761,051)	(1,420,435)	(5,188,224)
Amount attributable to financing activities		3,300,472	(340,005)	2,798,242
Surplus remaining after the imposition of general rates	3	**0**	**4,690,305**	**0**

This statement is to be read in conjunction with the accompanying notes.

SHIRE OF SHARK BAY
FOR THE YEAR ENDED 30 JUNE 2027
INDEX OF NOTES TO THE BUDGET

1 BASIS OF PREPARATION

The annual budget of the Shire of Shark Bay which is a Class 4 local government is a forward looking document and has been prepared in accordance with the *Local Government Act 1995* and accompanying regulations.

Local Government Act 1995 requirements
Section 6.4(2) of the *Local Government Act 1995* read with the *Local Government (Financial Management) Regulations 1996* prescribe that the annual budget be prepared in accordance with the *Local Government Act 1995* and, to the extent that they are not inconsistent with the Act, the Australian Accounting Standards. The Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and Interpretations of the Australian Accounting Standards Board were applied where no inconsistencies exist.

The *Local Government (Financial Management) Regulations 1996* specify that vested land is a right-of-use asset to be measured at cost, and is considered a zero cost concessionary lease. All right-of-use assets under zero cost concessionary leases are measured at zero cost rather than at fair value, except for vested improvements on concessionary land leases such as roads, buildings or other infrastructure which continue to be reported at fair value, as opposed to the vested land which is measured at zero cost. The measurement of vested improvements at fair value is a departure from *AASB 16 Leases* which would have required the Shire to measure any vested improvements at zero cost.

Accounting policies which have been adopted in the preparation of this annual budget have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the annual budget has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

The local government reporting entity
All funds through which the Shire controls resources to carry on its functions have been included in the financial statements forming part of this annual budget.

2025/26 actual balances
Balances shown in this budget as 2025/26 Actual are estimates as forecast at the time of preparation of the annual budget and are subject to final adjustments.

Budget comparative figures
Unless otherwise stated, the budget comparative figures shown in the budget relate to the original budget estimate for the relevant item of disclosure.

Comparative figures
Where required, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

Rounding off figures
All figures shown in this statement are rounded to the nearest dollar.

Statement of Cashflows
Investing and financing transactions that do not require the use of cash or cash equivalents shall be excluded from a statement of cash flows. Such transactions shall be disclosed elsewhere in the financial statements in a way that provides all the relevant information about these investing and financing activities.

Initial application of accounting standards
During the budget year, the below revised Australian Accounting Standards and Interpretations are expected to be compiled, become mandatory and be applicable to its operations.
• *AASB 2026-1 Amendments to Australian Accounting Standards – Disclosures about Uncertainties in the Financial Statements*
• *AASB 2024-2 Amendments to Australian Accounting Standards - Classification and Measurement of Financial Instruments*
• *AASB 2024-3 Amendments to Australian Accounting Standards - Standards – Annual Improvements Volume 11*
• *AASB 2025-1 Amendments to Australian Accounting Standards – Contracts Referencing Nature-dependent Electricity*
It is not expected these standards will have an impact on the annual budget on initial application.

New accounting standards for application in future years
The following new accounting standards will have application to local government in future years:
• *AASB 2014-10 Amendments to Australian Accounting Standards - Sale or Contribution of Assets between an Investor and its Associate or Joint Venture*
• *AASB 2024-4b Amendments to Australian Accounting Standards - Effective Date of Amendments to AASB 10 and AASB 128 [deferred AASB 10 and AASB 128 amendments in AASB 2014-10 apply]*
It is not expected these standards will have an impact on the annual budget on initial application.
• *AASB 18 Presentation and Disclosure in Financial Statements*
• *AASB 18 (NFP/super) Presentation and Disclosure in Financial Statements - (Appendix D) [for not-for-profit and superannuation entities]*
These accounting standards will materially change the presentation of the annual financial report and annual budget

Critical accounting estimates and judgements
The preparation of the annual budget in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The annual budget is a forward-looking statement and is comprised of management estimates. As with all estimates, the use of different assumptions could lead to material changes in the amounts reported in the annual budget.

The following are estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year and further information on their nature and impact can be found in the relevant note:
• Fair value measurement of assets carried at reportable value including:
• Property, plant and equipment
• Infrastructure
• Expected credit losses on financial assets
• Impairment losses of non-financial assets
• Measurement of employee benefits

2. RATES AND SERVICE CHARGES

(a) Rating Information

Rate Description	Basis of valuation	Rate in dollar	Number of properties	Rateable value*	2026/27 Budgeted rate revenue	2026/27 Budgeted interim rates	2026/27 Budgeted total revenue	2025/26 Actual total revenue	2025/26 Budget total revenue
				$	$	$	$	$	$
(i) General rates									
GRV Rateable Property	Gross rental valuation	0.12305	355	5,018,024	617,468	0	617,468	574,158	570,084
GRV Other	Gross rental valuation	0.14766	148	5,591,906	825,701	0	825,701	739,530	739,530
UV Rateable Property	Unimproved valuation	0.21750	11	1,213,031	263,834	0	263,834	230,785	230,785
UV Rateable Property Pastoral	Unimproved valuation	0.14500	11	537,740	77,972	0	77,972	69,945	69,945
UV Rateable Property Mining/Exploration	Unimproved valuation	0.29000	12	1,314,611	381,237	0	381,237	354,945	354,945
Total general rates			537	13,675,312	2,166,212	0	2,166,212	1,969,363	1,965,289
		Minimum							
(ii) Minimum payment		$							
GRV Rateable Property	Gross rental valuation	1,100.00	88	285,295	96,800	0	96,800	91,800	91,800
GRV Other	Gross rental valuation	1,100.00	20	109,770	22,000	0	22,000	20,400	20,400
UV Rateable Property	Unimproved valuation	1,100.00	2	7,300	2,200	0	2,200	5,100	5,100
UV Rateable Property Pastoral	Unimproved valuation	1,100.00	0	0	0	0	0	0	0
UV Rateable Property Mining/Exploration	Unimproved valuation	1,100.00	1	1,001	1,100	0	1,100	1,020	1,020
Total minimum payments			111	403,366	122,100	0	122,100	118,320	118,320
Total general rates and minimum payments			648	14,078,678	2,288,312	0	2,288,312	2,087,683	2,083,609
(iii) Specified area rates									
Monkey Mia Bore Replacement	Gross rental valuation	0.01063	1	1,411,050	14,999	0	14,999	14,999	15,000
					2,303,311	0	2,303,311	2,102,682	2,098,609
Concessions (Refer note 2(f))							(4,917)	(4,917)	(4,917)
Total rates					2,303,311	0	2,298,394	2,097,765	2,093,692
Instalment plan charges							7,000	6,473	7,000
Late payment of rate or service charge interest							15,000	15,068	15,000
							22,000	21,541	22,000

*Rateable Value at time of adopting budget.

All rateable properties within the district used predominately for non-rural purposes are rated according to their Gross Rental Valuation (GRV), all other properties are rated according to their Unimproved Valuation (UV).

The general rates detailed for the 2026/27 financial year have been determined by Council on the basis of raising the revenue required to meet the estimated deficiency between the total estimated expenditure proposed in the budget and the estimated revenue to be received from all sources other than general rates and also considering the extent of any increase in rating over the level adopted in the previous year.

The minimum payments have been determined by Council on the basis that all ratepayers must make a reasonable contribution to the cost of local government services/facilities.

2. RATES AND SERVICE CHARGES (CONTINUED)

(b) Interest Charges and Instalments - Rates and Service Charges

The following instalment options are available to ratepayers for the payment of rates and service charges.

Option 1 (Full Payment)
Full amount of rates and charges including arrears, to be paid on or before 12 October 2026 or 35 days after the date of issue appearing on the rate notice whichever is the later.

Option 2 (Two Instalments)
First instalment to be made on or before 12 October 2026 or 35 days after the date of issue appearing on the rate notice whichever is later including all arrears and half the current rates and service charges; and
Second instalment to be made on or before 15 February 2027, or 2 months after the due date of the first instalment, whichever is later.

Option 3 (Four Instalments)
First instalment to be made on or before 12 October 2026 or 35 days after the date of issue appearing on the rate notice, whichever is later including all arrears and a quarter of the current rates and service charges;
Second instalment to be made on or before 14 December 2026, or 2 months after the due date of the first instalment, whichever is later;
Third instalment to be made on or before 15 February 2027, or 2 months after the due date of the second instalment, whichever is later; and
Fourth instalment to be made on or before 19 April 2027, or 2 months after the due date of the third instalment, whichever is later.

Instalment options	Date due	Instalment plan admin charge	Instalment plan interest rate	Unpaid rates interest rates
		$	%	%
Option one				
Single full payment	12/10/2026	0	0.0%	11.0%
Option two				
First instalment	12/10/2026	20	5.0%	11.0%
Second instalment	15/02/2027	20	5.0%	11.0%
Option three				
First instalment	12/10/2026	20	5.0%	11.0%
Second instalment	14/12/2026	20	5.0%	11.0%
Third instalment	15/02/2027	20	5.0%	11.0%
Fourth instalment	19/04/2027	20	5.0%	11.0%

2. RATES AND SERVICE CHARGES (CONTINUED)

(c) Objectives and Reasons for Differential Rating

To provide equity in the rating of properties across the Shire the following rate categories have been determined for the implementation of differential rating.

Differential general rate

Description	Characteristics	Objects	Reasons
GRV	All properties where the basis of rate is the Gross Rental Value (GRV) and the land use is solely residential as defined by Local Planning Policy No 1.	This rate is to contribute to services desired by the community.	This is considered the base rate above which all other GRV rated properties are assessed.
GRV Other	Residential properties where the basis of the rate is the Gross Rental Value (GRV) and the land uses is anything other than residential as defined by Local Planning Policy No 1. This includes commercial, industrial, tourism accommodation, holiday houses etc.	Obtain an appropriate contribution from non-residential properties toward the budgeted deficiency.	Recognise the impact of non-residential activities within the district.
UV Rural	All properties where the basis of rate is the Unimproved Value (UV) and not within any other rating category.	Obtain an appropriate contribution from rural activities toward the budgeted deficiency.	Recognise the impact of non-pastoral activities within the district.
UV Pastoral	All properties where the basis of rate is the Unimproved Value (UV) and the predominant land use is pastoral activities.	Obtain an appropriate contribution from Pastoral activities toward the budgeted deficiency.	This is considered the base rate above which all other UV rated properties are assessed.
UV Mining	Properties where the basis of rate is the Unimproved Value (UV) and a land use associated with exploration /prospecting or mining leases/tenements.	Obtain an appropriate contribution from mining and exploration activities toward the budgeted deficiency.	Due to the difference in valuation methodology and recognise the impact of mining related activities on the Shire.

2. RATES AND SERVICE CHARGES (CONTINUED)

(d) Specified Area Rate

Specified area rate	Budgeted rate applied to costs	Budgeted rate set aside to reserve	Reserve Amount to be applied to costs	Purpose of the rate	Area or properties rate is to be imposed on
	$	$	$		
Monkey Mia Bore Replacement	0	14,999	0	The specified area rate is designed for the future replacement and major maintenance of the bore at Monkey Mia.	Lot 130 Monkey Mia Road
	0	14,999	0		

(e) Service Charges

The Shire did not raise service charges for the year ended 30th June 2027.

(f) Waivers or concessions

Rate, fee or charge to which the waiver or concession is granted	Type	Waiver/ Concession	Discount %	Discount ($)	2026/27 Budget	2025/26 Actual	2025/26 Budget	Circumstances in which the waiver or concession is granted	Objects and reasons of the waiver or concession
					$	$	$		
General rates	Rate	Concession	25.0%	1,576	1,576	1,576	1,576	On application by ratepayer.	To recognise that the use of the land is partly used for charitable purposes.
General rates	Rate	Concession	100.0%	3,341	3,341	3,341	3,341	On application by ratepayer.	To recognise the use of the land as a landing point.
					4,917	4,917	4,917		

3. NET CURRENT ASSETS

(a) Composition of estimated net current assets	Note	2026/27 Budget 30 June 2027 Carried forward	2025/26 Actual 30 June 2026 Carried forward	2025/26 Budget 30 June 2026 Carried forward
Current assets		$	$	$
Cash and cash equivalents	4	3,973,183	12,498,651	4,603,302
Receivables		401,943	401,943	451,091
Inventories		135,734	135,734	120,918
Other assets		214,629	214,629	0
		4,725,489	13,250,957	5,175,311
Less: current liabilities				
Trade and other payables		(595,171)	(530,171)	(617,386)
Contract liabilities		0	(118,969)	0
Capital grant/contributions liabilities		0	(271,585)	0
Long term borrowings	7	(218,164)	(209,137)	(209,137)
Employee provisions		(159,812)	(159,812)	(190,205)
Other provisions		0	0	(25,852)
		(973,147)	(1,289,674)	(1,042,580)
Net current assets		3,752,342	11,961,283	4,132,731
Less: Total adjustments to net current assets	3(b)	(3,752,342)	(7,270,978)	(4,132,731)
Net current assets used in the Statement of Financial Activity		0	4,690,305	0

(b) Current assets and liabilities excluded from budgeted deficiency

The following current assets and liabilities have been excluded from the net current assets used in the Statement of Financial Activity in accordance with *Financial Management Regulation 32* to agree to the surplus/(deficit) after imposition of general rates.

	Note	2026/27 Budget 30 June 2027	2025/26 Actual 30 June 2026	2025/26 Budget 30 June 2026
Adjustments to net current assets				
Less: Reserve accounts	8	(3,970,506)	(5,480,115)	(4,341,868)
Add: Current liabilities not expected to be cleared at end of year				
- Current portion of borrowings		218,164	209,137	209,137
- Unspent loans		0	(2,000,000)	0
Total adjustments to net current assets		(3,752,342)	(7,270,978)	(4,132,731)

EXPLANATION OF DIFFERENCE IN SURPLUS/(DEFICIT)

Items excluded from calculation of budgeted deficiency
When calculating the budget deficiency for the purpose of Section 6.2 (2)(c) of the *Local Government Act 1995* the following amounts have been excluded as provided by *Local Government (Financial Management) Regulation 32* which will not fund the budgeted expenditure.

(c) Amounts excluded from operating activities

	Note	2026/27 Budget	2025/26 Actual	2025/26 Budget
Less: Profit on asset disposals	5	0	(43,879)	(23,573)
Less: Fair value adjustments to financial assets at fair value through profit and loss			(37,779)	0
Add: Loss on asset disposals	5	49,350	2,727	28,452
Add: Depreciation	6	5,255,294	5,255,294	5,539,681
Non-cash movements in non-current assets and liabilities:				
- Pensioner deferred rates		0	(4,079)	0
Non cash amounts excluded from operating activities		5,304,644	5,172,284	5,544,560

(d) Amounts excluded from financing activities

	Note	2026/27 Budget	2025/26 Actual	2025/26 Budget
Non-cash movement in unspent loans		2,000,000	0	2,000,000
Non cash amounts excluded from financing activities		2,000,000	0	2,000,000

3. NET CURRENT ASSETS (CONTINUED)

(e) MATERIAL ACCOUNTING POLICIES

CURRENT AND NON-CURRENT CLASSIFICATION

The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the Shire's operational cycle. In the case of liabilities where the Shire does not have the right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current or non-current based on the Shire's intentions to release for sale.

TRADE AND OTHER PAYABLES

Trade and other payables represent liabilities for goods and services provided to the Shire prior to the end of the financial year that are unpaid and arise when the Shire becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are normally paid within 30 days of recognition. The carrying amounts of trade and other payables are considered to be the same as their fair values, due to their short-term nature.

PREPAID RATES

Prepaid rates are, until the taxable event has occurred (start of the next financial year), refundable at the request of the ratepayer. Rates received in advance are initially recognised as a financial liability. When the taxable event occurs, the financial liability is extinguished and the Shire recognises revenue for the prepaid rates that have not been refunded.

INVENTORIES

General

Inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

INVENTORY - LAND HELD FOR RESALE

Land held for development and sale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development, borrowing costs and holding costs until completion of development. Finance costs and holding charges incurred after development is completed are expensed.

Gains and losses are recognised in profit or loss at the time of signing an unconditional contract of sale if significant risks and rewards, and effective control over the land, are passed on to the buyer at this point.

Inventory - land held for resale is classified as current except where it is held as non-current based on the Shire's intentions to release for sale.

SUPERANNUATION

The Shire contributes to a number of superannuation funds on behalf of employees. All funds to which the Shire contributes are defined contribution plans.

GOODS AND SERVICES TAX (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

CONTRACT LIABILITIES

Contract liabilities represent the Shire's obligation to transfer goods or services to a customer for which the Shire has received consideration from the customer.

Contract liabilities represent obligations which are not yet satisfied. Contract liabilities are recognised as revenue when the performance obligations in the contract are satisfied.

TRADE AND OTHER RECEIVABLES

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for grants, contributions, reimbursements, and goods sold and services performed in the ordinary course of business.

Trade and other receivables are recognised initially at the amount of consideration that is unconditional, unless they contain significant financing components, when they are recognised at fair value.

Trade receivables are held with the objective to collect the contractual cashflows and therefore the Shire measures them subsequently at amortised cost using the effective interest rate method.

Due to the short term nature of current receivables, their carrying amount is considered to be the same as their fair value. Non-current receivables are indexed to inflation, any difference between the face value and fair value is considered immaterial.

The Shire applies the AASB 9 simplified approach to measuring expected credit losses using a lifetime expected loss allowance for all trade receivables. To measure the expected credit losses, rates receivable are separated from other trade receivables due to the difference in payment terms and security for rates receivable.

PROVISIONS

Provisions are recognised when the Shire has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

EMPLOYEE BENEFITS

Short-term employee benefits

Provision is made for the Shire's obligations for short-term employee benefits. Short term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The Shire's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the determination of the net current asset position.
The Shire's obligations for employees' annual leave and long service leave entitlements are recognised as provisions in the determination of the net current asset position.

Other long-term employee benefits

Long-term employee benefits provisions are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur.

The Shire's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the Shire does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

CONTRACT ASSETS

Contract assets primarily relate to the Shire's right to consideration for work completed but not billed at the end of the period.

4. RECONCILIATION OF CASH

(a) Reconciliation of cash

For the purposes of the Statement of Cash Flows, cash includes cash and cash equivalents, net of outstanding bank overdrafts. Estimated cash at the end of the reporting period is as follows:

	Note	2026/27 Budget	2025/26 Actual	2025/26 Budget
		$	$	$
Cash and cash equivalents		3,973,183	12,498,651	4,603,302
Restrictions				
The following classes of financial assets have restrictions imposed by regulations or other externally imposed requirements which limit or direct the purpose for which the resources may be used:				
Cash and cash equivalents		3,970,506	7,870,669	0
Restricted financial assets at amortised cost - term deposits		0	0	4,341,868
		3,970,506	7,870,669	4,341,868
The restricted financial assets are a result of the following specific purposes to which the assets may be used:				
Reserve accounts	8	3,970,506	5,480,115	4,341,868
Contract liabilities		0	118,969	0
Capital grant/contributions liabilities		0	271,585	0
Unspent borrowings	7(c)	0	2,000,000	0
Total restricted financial assets		3,970,506	7,870,669	4,341,868

(b) Reconciliation of net cash provided by operating activities

	Note	2026/27 Budget	2025/26 Actual	2025/26 Budget
Net result		(3,621,935)	(566,209)	(4,593,602)
Non-cash items:				
Depreciation	6	5,255,294	5,255,294	5,539,681
(Profit)/loss on sale of assets	5	49,350	(41,152)	4,879
Adjustments to fair value of financial assets at fair value through profit and loss		0	(37,779)	0
Changes in assets and liabilities:				
Decrease in receivables		0	152,909	376,000
Decrease in other assets		0	190,702	194,629
Increase/(decrease) in trade and other payables		65,000	(298,564)	(101,806)
Increase/(decrease) in contract liabilities		(118,969)	44,432	(74,536)
(Decrease) in capital grant/contributions liabilities		(271,585)	(128,015)	(479,600)
(Decrease) in employee related provisions		0	(21,500)	0
Capital grants, subsidies and contributions		(2,640,850)	(898,421)	(949,824)
Net cash provided by/(used in) operating activities		(1,283,695)	3,651,697	(84,179)

MATERIAL ACCOUNTING POLICES

CASH AND CASH EQUIVALENTS

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks, other short term highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

Term deposits are presented as cash equivalents if they have a maturity of three months or less from the date of acquisition and are repayable with 24 hours notice with no loss of interest.

Bank overdrafts are shown as short term borrowings in current liabilities in Note 3 - Net Current Assets.

FINANCIAL ASSETS AT AMORTISED COST

The Shire classifies financial assets at amortised cost if both of the following criteria are met:

- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

Interest received is presented under cashflows from operating activities in the Statement of Cash Flows where it is earned from financial assets that are held for cash management purposes.

5. PROPERTY, PLANT AND EQUIPMENT

	2026/27 Budget				2025/26 Actual					2025/26 Budget				
	Additions	Disposals - Net Book Value	Disposals - Sale Proceeds	Disposals - Loss	Additions	Disposals - Net Book Value	Disposals - Sale Proceeds	Disposals - Profit	Disposals - Loss	Additions	Disposals - Net Book Value	Disposals - Sale Proceeds	Disposals - Profit	Disposals - Loss
(a) Property, Plant and Equipment	$	$	$	$	$	$	$	$	$	$	$	$	$	$
Buildings - non-specialised	5,668,961	0	0	0	691,833	0	0	0	0	4,494,721	0	0	0	0
Furniture and equipment	203,000	0	0	0	0	0	0	0	0	40,000	0	0	0	0
Plant and equipment	417,000	(179,350)	130,000	(49,350)	595,158	(117,939)	159,091	43,879	(2,727)	676,000	(124,879)	120,000	23,573	(28,452)
Total	6,288,961	(179,350)	130,000	(49,350)	1,286,991	(117,939)	159,091	43,879	(2,727)	5,210,721	(124,879)	120,000	23,573	(28,452)
(b) Infrastructure														
Infrastructure - roads other	669,525	0	0	0	635,110	0	0	0	0	636,309	0	0	0	0
Infrastructure - roads town	450,000	0	0	0	427,586	0	0	0	0	525,582	0	0	0	0
Infrastructure - footpaths	60,000	0	0	0	60,060	0	0	0	0	60,000	0	0	0	0
Infrastructure - drainage	50,000	0	0	0	58,000	0	0	0	0	0	0	0	0	0
Infrastructure - public facilities	2,285,000	0	0	0	138,215	0	0	0	0	305,036	0	0	0	0
Total	3,514,525	0	0	0	1,318,971	0	0	0	0	1,526,927	0	0	0	0
Total	9,803,486	(179,350)	130,000	(49,350)	2,605,962	(117,939)	159,091	43,879	(2,727)	6,737,648	(124,879)	120,000	23,573	(28,452)

MATERIAL ACCOUNTING POLICIES

RECOGNITION OF ASSETS
Assets for which the fair value as at the date of acquisition is under $5,000 are not recognised as an asset in accordance with *Financial Management Regulation 17A (5)*. These assets are expensed immediately.

Where multiple individual low value assets are purchased together as part of a larger asset or collectively forming a larger asset exceeding the threshold, the individual assets are recognised as one asset and capitalised.

GAINS AND LOSSES ON DISPOSAL
Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in profit or loss in the period which they arise.

6. DEPRECIATION

	2026/27 Budget	2025/26 Actual	2025/26 Budget
	$	$	$
By Class			
Buildings - non-specialised	1,020,456	1,020,456	1,164,884
Furniture and equipment	144,248	144,248	145,656
Plant and equipment	402,648	402,648	320,018
Heritage assets	13,541	13,541	19,377
Infrastructure - roads other	2,393,912	2,393,912	2,459,896
Infrastructure - roads town	233,350	233,350	506,448
Infrastructure - footpaths	63,490	63,490	121,973
Infrastructure - drainage	77,055	77,055	484,710
Infrastructure - public facilities	881,846	881,846	294,516
Infrastructure - Streetscapes	24,748	24,748	22,203
	5,255,294	5,255,294	5,539,681
By Program			
Governance	5,183	5,183	7,157
Law, order, public safety	45,147	45,147	16,569
Housing	220,644	220,644	172,983
Community amenities	71,140	71,140	47,293
Recreation and culture	1,141,559	1,141,559	804,105
Transport	3,163,068	3,163,068	4,047,264
Economic services	234,670	234,670	173,675
Other property and services	373,883	373,883	270,635
	5,255,294	5,255,294	5,539,681

MATERIAL ACCOUNTING POLICIES

DEPRECIATION
The depreciable amount of all fixed assets including buildings but excluding freehold land, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful life of the improvements.

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Major depreciation periods used for each class of depreciable asset are:

Buildings - non-specialised	2 to 70 years
Furniture and equipment	5 to 18 years
Plant and equipment	5 to 25 years
Heritage assets	25 to 100 years
Infrastructure - roads other	20 to 80 years
Infrastructure - roads town	20 to 80 years
Infrastructure - footpaths	4 to 70 years
Infrastructure - drainage	1 to 60 years
Infrastructure - public facilities	30 to 75 years
Infrastructure - Streetscapes	10 to 50 years

AMORTISATION
The depreciable amount of all intangible assets with a finite useful life, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held for use.

The assets residual value of intangible assets is considered to be zero and useful live and amortisation method are reviewed at the end of each financial year.

Amortisation is included within Depreciation on non-current assets in the Statement of Comprehensive Income.

7. BORROWINGS

(a) Borrowing repayments

Movement in borrowings and interest between the beginning and the end of the current financial year.

Purpose	Loan Number	Institution	Interest Rate	Budget Principal 1 July 2026	2026/27 Budget New Loans	2026/27 Budget Principal Repayments	Budget Principal outstanding 30 June 2027	2026/27 Budget Interest Repayments	Actual Principal 1 July 2025	2025/26 Actual New Loans	2025/26 Actual Principal Repayments	Actual Principal outstanding 30 June 2026	2025/26 Actual Interest Repayments	Budget Principal 1 July 2025	2025/26 Budget New Loans	2025/26 Budget Principal Repayments	Budget Principal outstanding 30 June 2026	2025/26 Budget Interest Repayments
				$	$	$	$	$	$	$	$	$	$	$	$	$	$	$
Town Oval Bore	58	WATC	2.2%	596,189	0	(36,696)	559,493	(17,334)	632,077	0	(35,888)	596,189	(18,393)	632,076	0	(35,888)	596,188	(13,959)
Essential Worker Accommodation	59	WATC	4.7%	1,755,906	0	(172,441)	1,583,465	(91,457)	1,920,518	0	(164,612)	1,755,906	(100,430)	1,920,518	0	(164,612)	1,755,906	(86,889)
				2,352,095	0	(209,137)	2,142,958	(108,791)	2,552,595	0	(200,500)	2,352,095	(118,823)	2,552,594	0	(200,500)	2,352,094	(100,848)

All borrowing repayments, other than self supporting loans, will be financed by general purpose revenue.

7. BORROWINGS (CONTINUED)

(b) New borrowings - 2026/27

The Shire does not intend to undertake any new borrowings for the year ended 30th June 2027

(c) Unspent borrowings

Loan Details	Purpose of the loan	Year loan taken	Amount b/fwd.	Amount used 2026/27 Budget	New loans unspent at 30 June 2027	Amount as at 30 June 2027
			$	$	$	$
Loan 59	Essential Worker Accommodation	2024	2,000,000	(2,000,000)	0	0
			2,000,000	(2,000,000)	0	0

(d) Credit Facilities

	2026/27 Budget	2025/26 Actual	2025/26 Budget
	$	$	$
Undrawn borrowing facilities			
credit standby arrangements			
Bank overdraft limit	50,000	50,000	50,000
Bank overdraft at balance date	0	0	0
Credit card limit	27,500	20,000	20,000
Credit card balance at balance date	0	9,978	0
Total amount of credit unused	77,500	79,978	70,000
Loan facilities			
Loan facilities in use at balance date	2,142,958	2,352,095	2,352,094
Unused loan facilities at balance date	0	2,000,000	2,000,000

MATERIAL ACCOUNTING POLICIES

BORROWING COSTS
The Shire has elected to recognise borrowing costs as an expense when incurred regardless of how the borrowings are applied.

Fair values of borrowings are not materially different to their carrying amounts, since the interest payable on those borrowings is either close to current market rates or the borrowings are of a short term nature.
Borrowings fair values are based on discounted cash flows using a current borrowing rate.

8. RESERVE ACCOUNTS

(a) Reserve Accounts - Movement

	2026/27 Budget				2025/26 Actual				2025/26 Budget			
	Opening Balance	Transfer to	Transfer (from)	Closing Balance	Opening Balance	Transfer to	Transfer (from)	Closing Balance	Opening Balance	Transfer to	Transfer (from)	Closing Balance
	$	$	$	$	$	$	$	$	$	$	$	$
Restricted by legislation												
(a) Monkey Mia Bore reserve	14,999	14,999	0	29,998	14,999	0	0	14,999	14,999	15,000	0	29,999
	14,999	14,999	0	29,998	14,999	0	0	14,999	14,999	15,000	0	29,999
Restricted by council												
(b) Leave reserve	217,185	0	0	217,185	211,638	5,547	0	217,185	211,638	6,772	0	218,410
(c) Plant replacement reserve	732,312	0	0	732,312	713,619	18,693	0	732,312	713,619	22,836	0	736,455
(d) Infrastructure reserve	3,638,931	0	(1,500,000)	2,138,931	3,546,044	92,887	0	3,638,931	3,546,044	489,317	(1,500,000)	2,535,361
(e) Pensioner unit maintenance reserve	226,735	0	0	226,735	220,947	5,788	0	226,735	220,947	7,070	(60,000)	168,017
(f) Recreation facilities upgrade reserve	592,411	0	0	592,411	577,289	15,122	0	592,411	577,289	18,473	0	595,762
(g) Monkey Mia jetty reserve	24,608	0	(24,608)	0	23,980	628	0	24,608	23,980	767	0	24,747
(h) Shared fire system reserve	32,934	0	0	32,934	32,094	840	0	32,934	32,094	1,023	0	33,117
	5,465,116	0	(1,524,608)	3,940,508	5,325,611	139,505	0	5,465,116	5,325,611	546,258	(1,560,000)	4,311,869
	5,480,115	14,999	(1,524,608)	3,970,506	5,340,610	139,505	0	5,480,115	5,340,610	561,258	(1,560,000)	4,341,868

(b) Reserve Accounts - Purposes

In accordance with Council resolutions in relation to each reserve account, the purpose for which the reserves are set aside are as follows:

Reserve name	Anticipated date of use	Purpose of the reserve
Restricted by legislation		
(a) Monkey Mia Bore reserve	Ongoing	To be used to fund the replacement and maintenance of the Monkey Mia Bore.
Restricted by council		
(b) Leave reserve	Ongoing	To be used for the provision of employee leave.
(c) Plant replacement reserve	Ongoing	To be used for the purchase of plant and equipment.
(d) Infrastructure reserve	Ongoing	To be used to fund the future replacement and replacement and construction of buildings and infrastructure in the Shire.
(e) Pensioner unit maintenance reserve	Ongoing	To be used to fund the replacement and maintenance of the pensioner units.
(f) Recreation facilities upgrade reserve	Ongoing	To be used to fund the upgrade/maintenance of the Shire recreation facilities.
(g) Monkey Mia jetty reserve	2026/27	To be used for the upgrade and maintenance of the Monkey Mia Jetty.
(h) Shared fire system reserve	Ongoing	Shared with the Department of Biodiversity, Conservation and Attractions and to be used to fund the future system replacement.

9. OTHER INFORMATION

The net result includes as revenues	2026/27 Budget	2025/26 Actual	2025/26 Budget
	$	$	$
(a) Interest earnings			
Investments	185,470	361,361	250,414
Other interest revenue	15,000	15,068	15,000
	200,470	376,429	265,414
The net result includes as expenses			
(b) Auditors remuneration			
Audit services	52,000	40,650	42,000
Other services	0	0	10,000
	52,000	40,650	52,000
(c) Interest expenses (finance costs)			
Borrowings (refer Note 7(a))	108,791	118,823	100,848
	108,791	118,823	100,848
(d) Write offs			
General rate	0	180	0
	0	180	0

10. COUNCIL MEMBERS REMUNERATION

	2026/27 Budget	2025/26 Actual	2025/26 Budget
	$	$	$
Cr. P Stubberfield			
President's allowance	18,116	12,956	0
Deputy President's allowance	0	2,247	4,494
Meeting attendance fees	18,605	13,248	8,520
Annual allowance for ICT expenses	2,898	2,800	2,800
	39,619	31,251	15,814
Cr. M Smith			
Deputy President's allowance	4,529	3,037	0
Meeting attendance fees	8,818	8,756	8,520
Annual allowance for ICT expenses	2,898	2,800	2,800
	16,245	14,593	11,320
Cr. C Cowell			
President's allowance	0	8,988	17,979
Meeting attendance fees	8,818	9,939	17,504
Annual allowance for ICT expenses	2,898	1,400	2,800
	11,716	20,327	38,283
Cr. L Bellottie			
Meeting attendance fees	8,818	8,756	8,520
Annual allowance for ICT expenses	2,898	2,800	2,800
	11,716	11,556	11,320
Cr. E Fenny			
Meeting attendance fees	8,818	8,756	8,520
Annual allowance for ICT expenses	2,898	2,800	2,800
	11,716	11,556	11,320
Cr. G Ridgley			
Meeting attendance fees	8,818	8,756	8,520
Annual allowance for ICT expenses	2,898	2,800	2,800
	11,716	11,556	11,320
Cr. A Johns			
Meeting attendance fees	8,818	6,250	0
Annual allowance for ICT expenses	2,898	1,400	0
	11,716	7,650	0
Cr. M Vankova			
Meeting attendance fees	0	2,871	8,520
Annual allowance for ICT expenses	0	933	2,800
	0	3,804	11,320
Total Council Member Remuneration	114,444	112,293	110,697
President's allowance	18,116	21,944	17,979
Deputy President's allowance	4,529	5,284	4,494
Meeting attendance fees	71,513	67,332	68,624
Annual allowance for ICT expenses	20,286	17,733	19,600
	114,444	112,293	110,697

11. REVENUE AND EXPENDITURE

(a) Revenue and Expenditure Classification

REVENUES

RATES
All rates levied under the *Local Government Act 1995*. Includes general, differential, specific area rates, minimum payment, interim rates, back rates, ex-gratia rates, less discounts offered.
Exclude administration fees, interest on instalments, interest on arrears, service charges and sewerage rates.

GRANTS, SUBSIDIES AND CONTRIBUTIONS
All amounts received as grants, subsidies and contributions that are not capital grants.

CAPITAL GRANTS, SUBSIDIES AND CONTRIBUTIONS
Amounts received specifically for the acquisition, construction of new or the upgrading of non-current assets paid to a local government, irrespective of whether these amounts are received as capital grants, subsidies, contributions or donations.

REVENUE FROM CONTRACTS WITH CUSTOMERS
Revenue from contracts with customers is recognised when the local government satisfies its performance obligations under the contract.

FEES AND CHARGES
Revenues (other than service charges) from the use of facilities and charges made for local government services, sewerage rates, rentals, hire charges, fee for service, photocopying charges, licences, sale of goods or information, fines, penalties and administration fees.
Local governments may wish to disclose more detail such as rubbish collection fees, rental of property, fines and penalties, other fees and charges.

SERVICE CHARGES
Service charges imposed under *Division 6 of Part 6 of the Local* Government Act 1995. Regulation 54 of the Local Government *(Financial Management) Regulations 1996* identifies the charges which can be raised. These are television and radio broadcasting, underground electricity and neighbourhood surveillance services and water.
Exclude rubbish removal charges which should not be classified as a service charge. Interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

INTEREST REVENUE
Interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

OTHER REVENUE
Other revenue, which cannot be classified under the above headings, includes dividends, discounts, rebates etc.

PROFIT ON ASSET DISPOSAL
Gain on the disposal of assets including gains on the disposal of long-term investments.

EXPENSES

EMPLOYEE COSTS
All costs associated with the employment of person such as salaries, wages, allowances, benefits such as vehicle and housing, superannuation, employment expenses, removal expenses, relocation expenses, worker's compensation insurance, training costs, conferences, safety expenses, medical examinations, fringe benefit tax, etc.
Note: *AASB 119 Employee Benefits* provides a definition of employee benefits which should be considered.

MATERIALS AND CONTRACTS
All expenditures on materials, supplies and contracts not classified under other headings. These include supply of goods and materials, legal expenses, consultancy, maintenance agreements, communication expenses (such as telephone and internet charges), advertising expenses, membership, periodicals, publications, hire expenses, rental, leases, postage and freight etc.
Local governments may wish to disclose more detail such as contract services, consultancy, information technology and rental or lease expenditures.

UTILITIES (GAS, ELECTRICITY, WATER)
Expenditures made to the respective agencies for the provision of power, gas or water.
Exclude expenditures incurred for the reinstatement of roadwork on behalf of these agencies.

INSURANCE
All insurance other than worker's compensation and health benefit insurance included as a cost of employment.

LOSS ON ASSET DISPOSAL
Loss on the disposal of fixed assets.

DEPRECIATION ON NON-CURRENT ASSETS
Depreciation and amortisation expenses raised on all classes of assets.

FINANCE COSTS
Interest and other costs of finance paid, including costs of finance for loan debentures, overdraft accommodation and refinancing expenses.

OTHER EXPENDITURE
Statutory fees, taxes, provision for bad debts, member's fees or levies including DFES levy and State taxes. Donations and subsidies made to community groups.

11. REVENUE AND EXPENDITURE (CONTINUED)

(b) Revenue Recognition

Recognition of revenue from contracts with customers is dependant on the source of revenue and the associated terms and conditions associated with each source of revenue and recognised as follows:

Revenue Category	Nature of goods and services	When obligations typically satisfied	Payment terms	Returns/Refunds/ Warranties	Timing of Revenue recognition
Grant contracts with customers	Community events, minor facilities, research, design, planning evaluation and services	Over time	Fixed terms transfer of funds based on agreed milestones and reporting	Contract obligation if project not complete	Output method based on project milestones and/or completion date matched to performance obligations as inputs are shared
Licences/ Registrations/ Approvals	Building, planning, development and animal management, having the same nature as a licence regardless of naming.	Single point in time	Full payment prior to issue	None	On payment and issue of the licence, registration or approval
Waste management entry fees	Waste treatment, recycling and disposal service at disposal sites	Single point in time	Payment in advance at gate or on normal trading terms if credit provided	None	Monthly accounts or cash at the time of disposal
Fees and charges for other goods and services	Cemetery services, library fees and private works	Single point in time	Payment in full in advance or on completion of job	None	Output method based on provision of service or completion of works
Sale of stock	Visitor centre stock	Single point in time	At time of purchase	Refund for faulty goods	Output method based on goods

12. PROGRAM INFORMATION

Key Terms and Definitions - Reporting Programs

In order to discharge its responsibilities to the community, Council has developed a set of operational and financial objectives. These objectives have been established both on an overall basis, reflected by the Shire's Community Vision, and for each of its broad activities/programs.

OBJECTIVE	ACTIVITIES
Governance To provide a decision making process for the efficient allocation of scarce resources.	Expenses associated with the provision of services to members of council and elections.
General purpose funding To collect revenue to allow for the provision of services.	Rates and associated revenues, general purpose government grants, interest revenue and other miscellaneous revenues such as commission on Police Licensing. This also includes the costs associated with raising these revenues e.g. valuation expenses, debt collection and overheads.
Law, order, public safety To provide services to help ensure a safer and environmental and community health.	Enforcement of Local Laws, fire prevention, animal control and the provision of ranger services.
Health To provide an operational framework for environmental and community health.	Health inspection services, food quality control and mosquito control.
Housing To provide and maintain housing for the elderly and staff.	Provision and maintenance of rented housing accommodation for pensioners and employees.
Community amenities To provide service required by the community.	Sanitation, stormwater drainage, protection of the environment, public conveniences, cemeteries and town planning.
Recreation and culture To establish and effectively manage infrastructure and resources which will help the social wellbeing of the community.	Parks, gardens and recreation reserves, library services, television and radio re-broadcasting, swimming facilities, walk trails, youth recreation, Shark Bay World Heritage Discovery and Visitor Centre, foreshore, public halls and the Shark Bay Recreation Centre.
Transport To provide safe, effective and efficient transport services to the community.	Construction and maintenance of roads, footpaths, drainage, parking facilities, traffic control, depot operations, marine facilities and street cleaning.
Economic services To help promote the Shire and its economic wellbeing.	Tourism, community development, building services, visitor centre stock and private works.
Other property and services To monitor and control council's overhead operating accounts.	Plant maintenance, administration, labour overheads and stock.

13. FEES AND CHARGES

	2026/27 Budget	2025/26 Actual	2025/26 Budget
	$	$	$
By Program:			
Governance	0	1,125	0
General purpose funding	12,900	14,936	12,300
Law, order, public safety	6,300	23,586	6,300
Health	1,565	1,277	1,320
Housing	204,880	187,289	194,020
Community amenities	547,317	498,298	477,200
Recreation and culture	372,750	338,723	318,780
Transport	74,600	65,864	64,498
Economic services	877,495	939,366	798,377
	2,097,807	2,070,464	1,872,795

The subsequent pages detail the fees and charges proposed to be imposed by the local government.